

Spokesman

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photo by Boyd Belcher
Dr. Dennis Casey, up front, and MSgt. Gabe Marshall, background, both from the HQ Air Intelligence Agency's history office, pose with memorabilia that is displayed in the AIA Heritage Hall in San Antonio. To donate to the hall, call the history office at DSN 969-2303.



Brig. Gen. Neal Robinson
AIA commander

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Special recognition goes to AIA unit public affairs representatives who submitted articles and salute inputs for this issue of Spokesman.

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SSgt. John Waldron
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ISR: Integral part of info ops warfare

*By Brig. Gen. Neal Robinson
AIA commander
Lackland AFB, Texas*

Since 1861, when Civil War generals began using hot air balloons to conduct reconnaissance on enemy battle lines and direct artillery fire, it has been a recognized fact that intelligence, surveillance and reconnaissance is vital to the success of any military campaign.

This fact was borne out in World Wars I and II, Korea, Vietnam, Desert Storm, Bosnia and Kosovo. Our operations in Afghanistan over the last few months have again proven, and continue to prove, the importance of ISR as an integral part of information operations warfare. The newly revised Air Force Doctrine Document 2-5, Information Operations, recently approved and signed by the chief of staff, highlights the critical nature of ISR in ensuring we attain information superiority in any conflict.

AFDD 2-5 states that information operations are comprised of two distinct but interwoven sets of information functions: information-in-Warfare and information warfare.

IW includes functions involved with attack and defend. Many people assume that IW is only used in times of contingency and crisis. This is a common misunderstanding. The truth is, we are constantly defending our information capabilities, so IW is a continuous function.

The same is true of IiW. IiW deals mainly with the gain and exploit portions of IO, which people usually think of as being used during peacetime and pre-crisis time frames.

We are, however, continually gaining and exploiting the information realm. Whether to maintain situational awareness, conduct intelligence preparation of the battlespace, accomplish predictive battlespace awareness, targeting, battle damage assessment, or any of a myriad of other tasks, we are continually engaged in IiW. It works in lockstep with IW.

For example, IiW is used to find, fix, track and target an objective, then IW is used to engage that target. Finally, IiW is called on again to assess the results of the attack. These are not separate actions but overlapping functions. You cannot have IW without IiW and vice-versa. But let's concentrate on IiW for now.

Information-in-warfare consists of many disciplines: precision navigation and positioning, weather operations, public affairs, information collection and dissemination activities, and ISR. Each discipline is important in its own right, but since ISR is so important to the history of the Air Intelligence Agency, I want to focus on that piece.

AFDD 2-5 defines ISR as "the integrated capabilities to task, collect, process, exploit and disseminate accurate and timely information."

ISR enables the commander to understand the battlespace. Airborne platforms such as the Airborne Warning and Control System, intelligence databases such as AFIWC's Constant Web, and detailed capabilities studies produced by NAIC are just a few of the ISR components that can be utilized to perform this task.

The information gained is then fused to provide a detailed picture of



Brig. Gen. Neal Robinson
AIA commander

the battlespace. The commander will know the threats posed by the enemy to air, space, land and sea forces, the best ways to counter those threats, new threats that may emerge, enemy centers of gravity, and other vital information. This will allow the commander to determine the best course of action depending on the situation.

ISR also enables the commander to maintain situational awareness. For example, airborne reconnaissance platforms such as the RC-135, unmanned aerial vehicles such as the Predator, and space-borne platforms can all provide a commander or his forces with near-real time threat information, thereby providing them with a superior ability to assess events and take appropriate action. These are, of course, just two examples of the many facets of ISR, but they do

commander's comment's

highlight how critical it is to the success of any operation.

Over the past 140 years we have progressed from using balloons for reconnaissance to using aircraft, satellites and unmanned aerial vehicles to conduct ISR. Traditionally they have operated separately from each other.

Satellites collected information from positions in space, while aircraft and unmanned aerial vehicles collected from air-breathing altitudes. This information was then synthesized on the ground and disseminated. Now we are realizing the potential of horizontally integrating these ISR resources in order to provide actionable information to those who need it.

For example, a satellite asset collects on a threat and feeds that data to an orbiting UAV. The UAV then pinpoints the threat and feeds that

information to a fighter flying a flex mission. The fighter can immediately engage the threat and destroy it. This is horizontally integrating our ISR assets; it is the CSAF's vision.

We began to see this type of integration during our air operations in Kosovo, and we are applying it again in Afghanistan.

Our RC-135s identify threats and feed them directly to fighter cockpits. The significance of this ability is best described in the words of a fighter pilot who operated in Operation Allied Force; "Rivet Joint booms in like God on the strike frequency when you guys pass threat tippers," he said, "I always tell my wingman, when God talks, you listen."

These capabilities greatly enhance our ability to gain and maintain information superiority anytime and anywhere, but they are worthless

without the right people.

We continue to need highly trained and highly motivated individuals to ensure that our ISR abilities remain on-track and capable of performing. From intelligence analysts to linguists to communications personnel to all our other vital players, we must all collaborate, communicate, cooperate and coordinate to ensure our efforts stay on track.

As a 21st Century force, we recognize that ISR is not just a force supporter, as believed in the past, but a "force applier," now so clearly demonstrated in our ongoing war on terrorism.

I strongly recommend that each and every member of the 8th Air Force/AIA IO (ISR/IW) team read and study the newly revised AFDD 2-5 to gain a greater understanding of our mission and way ahead.

names in the news

381st IS members take home top ALS awards

By 1st Lt. William Roschewski
381st IS
Elmendorf AFB, Alaska

The 381st Intelligence Squadron has again proven its winning spirit - this time at Airman Leadership School graduation.

The 381st already dominates the sports arena, winning six major base championships during the past two years and the annual Elmendorf AFB Arctic Warrior Olympics five years in a row.

In December, the men and women of the 381st IS dominated again, but this time it was in professional military education.

Elmendorf Air Force Base graduated its newest group

of staff sergeant selects from Airman Leadership School.

Among the 84 students, 12 represented the 381st and they walked away with four top awards.

SrA. Chris

Smith was awarded the highest honor, the John L. Levitow Award. Smith was the top student in the ALS class scoring the highest on objective testing, performance evaluations, peer rankings and staff rankings.

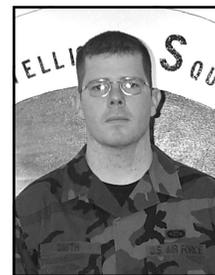
Smith also took home the Academic Achievement Award for having the highest point total on summative objective and performance evaluations.

SrA. Al Montoya and SrA. Jon Jacob were recognized as distinguished graduates.

"We live in a culture of excellence in the 381st IS and our men and women give their best at every opportunity," Lt. Col. Michael Phillips, 381st commander, said. "I could not be more pleased with how our national treasures represent their unit, Elmendorf AFB and the United States Air Force. We're very proud of all our people."



Montoya



Smith

Area specialists era comes to close

In September 2001, Headquarters Air Combat Command announced the termination of area specialist support to AWACS, citing technological upgrades to E-3 mission systems.

*By TSgt. Ken Shannon
381st IS
Elmendorf AFB, Alaska*

Since the early 1980s, combat information operators, otherwise known as area specialists have flown onboard the E-3 Sentry in a number of theaters.

These individuals possess a working knowledge of theater forces and are temporarily assigned to and lending expertise to the crew. This relationship epitomized embedded information operations before it was embraced as the

intelligence community's operational philosophy in the late 20th Century.

Since the program's relocation to Elmendorf AFB in June 1986, more than 25 CIOs have flown more than 650 missions and 4,500 hours.

They have participated in more than 100 exercises including Fencing Brave, Fencing Indian, Cope Thunder and Northern Edge.

The CIOs have supported multiple operations including Desert Shield and Storm, Desert Fox, Southern Watch, Northern Denial and Noble Eagle.

As with any system, advances in technology can significantly alter the way we do business. In this case, technology has replaced the human

element entirely.

In September 2001, Headquarters Air Combat Command announced the termination of area specialist support to AWACS, citing technological upgrades to E-3 mission systems. Area specialist program closure took affect Jan 1, 2002.

The end of a program only furthers its legacy. And the legacy of one of their area specialists in particular, will remain indelible in our memories.

Parrish Hall on Security Hill in San Antonio, Texas was dedicated in honor of TSgt. Ernest Parrish who died in the fateful crash of Yukla-27 at Elmendorf AFB, Alaska, in September 1995.



From left to right are, TSgt. Ken Shannon, SSgt. Cheryl Watters, MSgt. Pat Flynn and TSgt. Dale Cawthon.

Shaping space information dominance for the future

544th IOG: AF leader in gaining, exploiting & applying global space-derived & space-related intelligence

By Capt. Timothy Bergmann
5444th IOG
Peterson AFB, Colo.

The 544th Information Operations Group performs a true world-

wide mission providing space-related information operations expertise throughout the space arena.

It's the only Air Combat Command unit under the 67th Informations Operations Wing that performs this mission in support of Air Force Space Command, 14th Air Force, and U. S. Space Command.

The group is the Air Force leader in gaining, exploiting and applying global space-derived and space-related intelligence to achieve information dominance.

The 544th's lineage dates back to the early years of the cold war. In 1950 the unit was activated as a Reconnaissance Technical Squadron under the 3902nd Air Base Wing.

It was re-subordinated under the Strategic Air Command in 1958 as a

Reconnaissance Technical Group. Its primary focus then was imagery-derived intelligence in support of missions as significant as deterring the Soviet Union from deploying intermediate range ballistic missiles on Cuba.

The group obtained wing status in 1963; over the years it was an Aerospace Reconnaissance Technical Wing, a Strategic Intelligence Wing and an Intelligence Wing until it was inactivated in 1992.

The group then was re-subordinated under the Air Force Intelligence Command in September 1993, and the Air Intelligence Agency in October 1993.

Recently, the shift in focus of the group has been to the final frontier of space-related information operations. The mission focus now includes all

544th welcomes new commander

Col. Marty Neubauer assumed command of the 544th Information Operations Group from Col. Gregory Roman Aug. 29.

Neubauer will be the fifth commander to lead the 544th since its inception in its current form at Peterson AFB, Colo. He comes from the Joint Analysis Center in Molesworth, England, where he was the director of operations.

Col. Gregory Roman leaves the 544th with a legacy of operational and administrative improvements, to include the stand-up of the 14th IWF at Vandenberg AFB, Calif., the relocation of 18th IS, Det 1, from Holloman AFB, N.M., to Wright-Patterson AFB, Ohio, and the closure of Sabana Seca in Puerto Rico.



Col. Marty Neubauer assumed command of the 544th IOG from Col. Gregory Roman. Pictured are, from left, Col. Roger Gaebel, 67th IOW commander; CMSgt. Robert Dalzell, 544th IOG superintendent; Neubauer and Roman.

aspects of information operations, from traditional intelligence missions—the core focus of intelligence professionals for years—to the latest IO technologies.

“This is a tremendous growth area for the United States Air Force in bringing to fruition the true mission areas of aerospace operations,” Maj. Lou Paolone, director of operations, said. “Space is a growing area of vital

national interest and we support AFSPACE’s, and ultimately, USCINCSpace’s mission area of space control. We’re on the cutting edge of technologies that will protect this country’s access to, and use of space, well into the 21st Century.”

As space-IO warriors, the group operates 24/7 with more than 500 members in 13 locations on three continents. Highlights of some of the

mission areas of these units are:

566th Information Operations Squadron

The 566th Information Operations Squadron in Denver, Colo., provides direct support to a multi-service, multi-agency organization responsible for supporting national-level communications, data processing and high speed data relay.

The squadron delivers essential information to, national decision-makers, commanders in chief, tactical commanders and other military forces world-wide.

They respond to taskings on multi-billion dollar national systems and provide instruction to more than 500 joint-service personnel.

18th Intelligence Squadron

The 18th Intelligence Squadron at Schriever AFB, Colo., provides 24-hour intelligence activities as a partner in Air Force Space Command’s passive space surveillance mission.

“This is a tremendous growth area for the United States Air Force in bringing to fruition the true mission areas of aerospace operations.”

*Maj. Lou Paolone
director of operations,*



Groundbreaking ceremonies included, from left, CMSgt. Robert Dalzell, operations superintendent; Col. Gregory Roman, former 544th IOG commander; Col. Martin Neubauer, 544th IOG commander; Col. Roger Gaebel, 67th IOW commander; retired Col. Lynn Wakefield, CMSgt. Stephen Pulis, AIA ops superintendent; and Col. Don Alston, 21st Space Wing vice commander.

Symbolic ground breaking signifies new home for 544th

After many years of planning and obtaining funding, a ground breaking ceremony was held for a permanent 544th Information Operations Group headquarters at Peterson AFB, Colo., Aug. 29.

Soon to be located across the street from the 21st Space Wing headquarters, the 7,700 square foot building will house the information warriors of the 544th IOG staff.

Last year, AIA paid to move several aircraft that are on static

display, part of the prestigious Peterson AFB museum, to make room for the new building.

The group had been operating out of borrowed space from the 21st SW since 1997. The permanent presence at Peterson AFB solidifies the partnership between the 67th Information Operations Wing, 8th Air Force, Air Combat Command and the Air Intelligence Agency, with the space community resident at Peterson AFB and in the local area.

The squadron also enjoys strong warfighting partnerships throughout the Air Intelligence Agency, National AeroSpace Intelligence Center, Air Force Space Command and national-level organizations.

The squadron has four subordinate detachments: Det 1, Wright-Patterson AFB, Ohio; Det 2, Osan AB, Korea; Det 3, Misawa AB, Japan; and Det 4, Royal Air Forces Feltwell, England.

14th Information Warfare Flight

The 14th Information Warfare Flight at Vandenberg AFB, Calif., provides Service Cryptologic Element expertise and access, through space-related tailored products and services, to 14th Air Force in peacetime and during crisis. SPACEAF is the Air Force component of U.S. Space Command.

The IWF's position and partnerships within the space and intelligence communities allow for timely, accurate, and detailed planning and execution of space forces through the AeroSpace Operations Center.

The IWF actively assists 14th Air Force and AFSPC with information operations planning, where information is the weapon of choice.

The IWF, which began as a small SCE detachment in 1996, was built from out-of-hide resources by the group. Air Combat Command activated the IWF May 1, 2001. It reached IOC Aug. 29, 2001.

Detachment 5

Detachment 5, 544th IOG, embedded in the National Reconnaissance Office, at Chantilly, Va., provides the NRO unique expertise and an operational military perspective in support of military operations and national agencies.

They ensure NRO access to ACC,

AIA and AFSPACE requirements, influence NRO program development, and define customer requirements for space architecture, system development and operations.

Cryptologic Support Group

The Cryptologic Support Group at Peterson AFB, Colo., and deep inside the Cheyenne Mountain Operations Center provides national community support to the North

American Aerospace Defense Command and to USSPACECOM.

Analysts provide interpretation, advice, and assistance to the commander in chief and staffs, assist in the formulation and definition of requirements, and request for national intelligence support.

Detachment 3

Detachment 3, 544th IOG, is embedded in the U.S. Navy's Security Group Activity in Sugar Grove, West Virginia.

Former 544th commander discusses access to space

*By Col. Greg Roman
former 544th IOG/CC*

Access to space is becoming a key cornerstone of DoD policy. With more than 600 satellites in orbit today at an investment of \$100 billion, and a projected growth to 1,500 to 1,800 satellites in the next 10 years, space is a center of gravity. The recent Space Commission Report highlighted the need to protect U.S. satellite capabilities while at the same time denying access to space from potential adversaries. This is the doctrine of space control, an area of emphasis by Secretary of Defense Donald Rumsfeld.

In all areas of force enhancement, information from space is critical to warfighting. Whether talking about space-based weather, missile warning, communications, navigation, or ISR, the key component in all these areas is information. Space provides the ultimate high ground. Our military has become dependent on its products and services. It is the center of gravity that any potential adversary will want to deny.

Providing information operations support to Air Force Space Command is the job of the 544th Information Operations Group. The 544th has transitioned from a Cold War strategic intelligence legacy to one focused on integrating space and information operations. Central to this capability is the ability to provide rapid information to military space leadership. This capability was enhanced with the activation of the 14th Information Warfare Flight at Vandenberg AFB, Calif., May 1, 2001.

The mission of the 14th IWF is to provide information in warfare and offensive and defensive counter information support to the COMSPACEAF AeroSpace Operations Center.

544th IOG members are integrated within the AOC staff to produce the daily space tasking order. Because the space environment is global, the AOC is on duty 24-hours a day, and so are the professionals of the 544th.

Editor's Note: Roman is currently on terminal leave, preparing for retirement.

NAIC physicist does research topside

By TSgt. Rian Clawson
12th Air Force Public Affairs

Capt. Christopher Northrop considers himself to be a lucky man.

As a physicist with the National Air Intelligence Center at Wright Patterson AFB, Ohio, he's program manager for a research and development intelligence sensor program.

In this capacity, he provides utility assessments on applications that support a variety of mission areas, including battlespace characterization, missile warning and defense, technical intelligence and surveillance.

His efforts represent one of the most unique capabilities of the National Air Intelligence Center's mission: processing and analysis of Measurement and Signature Intelligence data. His contributions to this national-level mission recently earned him special praise.

"In the past year I've been given the opportunity to brief the capabilities and applications of our program to a variety of customers, people like the Air Force chief of staff, and several major command and NAF command-

ers, including 12th Air Force Commander Lt. Gen. Tom Hobbins."

His presentations were "well-received" and, in the case of Hobbins, recognized as having specific applications and potential for support to military operations.

"The general said he felt exposure to operational training scenarios and system applications for program managers like me would benefit the development and acquisition of intelligence support assets," Northrop explained. "The end result was, I got a ride in an F-15E."

Like most of his work, however, it took a lot of intermediary steps before he achieved the end result. His first step was a trip to Beale AFB, Calif., to receive a flight physical and physiological training, to include an hour in the 9th Physiological Support Squadron's altitude chamber.

This chamber simulates conditions aircrews experience at altitude and familiarizes occupants with the effects of a low pressure and oxygen-deprived environment. Hypoxia, which occurs when the brain is deprived of oxygen over a period of time, alters people's perceptions and

"I believe an opportunity like this lets me better appreciate how these systems impact the men and women actually flying the planes and directly performing the operational mission."

reaction times and affects their ability to accomplish even simple physical and mental tasks.

The altitude chamber was a very strange experience, Northrop said. "I felt like I got really slow and fuzzy – when I was working without oxygen they had to keep prompting me to move forward with my next task. However, it did prepare me for what *could* happen to me if we experienced a decompression during the actual flight."

The chamber lecturer, 9th PSPTS's SSgt. Warren Bengé, said Northrop's reactions inside the altitude chamber were typical for first timers.

"We talked to him throughout the whole experience, telling him what symptoms he was likely to experience and how to deal with them, before they actually occurred," Bengé said. The altitude team also consisted of an inside observer, who remained in the chamber with the captain to make sure he was okay.

"The captain did just fine," Bengé said.

Next stop, the 366th Wing at Mountain Home AFB, Idaho, where the physicist underwent pre-flight and

Capt. Christopher Northrop considers himself to be a lucky man.



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egress training, and another flight physical.

Then, Capt. Joel LaFleur, an F-15E pilot from the 391st Fighter Squadron, took Northrop "into the wild blue yonder."

"It was a great day for an incentive flight," LaFleur said. "We had unrestricted visibility with no ceiling; a typical summer day in Idaho. We did some air-to-air stuff and he got to play with the systems in the back. As I

recall, he was pretty enthused about the ride."

The pilot admitted to making an effort to "shake up" his passenger a bit, but "he didn't lose his lunch – he held up pretty well."

"This was a chance of a lifetime," Northrop said. "Not too many science/acquisition/intel type officers get to experience the performance characteristics, training routines and flat-out thrills of F-15 operations.

"I believe an opportunity like this lets me better appreciate how these systems impact the men and women actually flying the planes and directly performing the operational mission," he added. "A better understanding of the operational environment – and its challenges – can only help to refine development efforts and get a better handle on what is actually needed in the field for successful flight operations."

Ambassadors set for 2002 activities

By Mary Losleben
HQ AIA/PA
Lackland AFB, Texas

SSgt. Dawn M. Simmons and A1C Ednerson Joseph received an early Christmas present Dec. 13 when Col. James Massaro, Air Intelligence Agency vice commander, announced that the two had been selected to represent the agency as its 2002 ambassadors.

Massaro introduced Simmons and Joseph during the morning staff meeting and explained the significance of their accomplishment saying they are "the best of the best."

"I'm truly honored to have the opportunity to represent AIA to the people of San Antonio," Simmons said. "With the limited exposure the military gets in the public eye, it is extremely important to present the best image at all times. I'm looking forward to fulfilling the challenges of being a great positive role model for the Air Force in 2002."

Simmons, an electronic threat analyst with the Air Force Information Warfare Center, analyzes foreign communications and electronic threat systems and capabilities, among other duties. She enlisted in the Air Force in 1992.

Joseph, an operations flight information manager for 690th Information Support Squadron, enlisted in the Air Force in August 2000. He coordinates, tracks and

manages all enlisted performance reports, decorations, suspenses, leave and TDY orders for his flight. He also manages the storage and retrieval of records, and is responsible for updating squadron web pages as an assigned alternate webmaster.

"I believe that most of San Antonio is not aware of AIA's mission," Joseph said. "Being an ambassador, I will strive to convey the mission. I also believe I am a positive role model for young people in the San Antonio area," he said.

"I knew outstanding talent and professionalism were the hallmarks of this agency, but seeing it firsthand during the interview process was nothing short of overwhelming," AIA Chaplain Col. Henry Wilbourne, one of the five panel members who selected this year's ambassadors, said. "Then, to have to assess and judge the levels of excellence made this the most difficult task I've faced since coming to AIA."

AIA ambassadors are in the public eye in San Antonio and the surrounding community for a full year — attending parades and other community

events. They are highly involved during the 10 days of San Antonio's Fiesta celebration.

During Fiesta, they will represent AIA at about 50 different events, side-by-side with other ambassadors representing the Army, Navy, Marines and Air Force, all from military bases in San Antonio.



photo by Boyd Belcher
SSgt. Dawn M. Simmons and A1C Ednerson Joseph were selected to represent the Air Intelligence Agency in 2002 as ambassadors.

NAIC division captures national intel community award

By Rob Young
NAIC/PA

Wright-Patterson AFB, Ohio

The Central Intelligence Agency recently awarded the National Intelligence Meritorious Unit Citation to the National Air Intelligence Center's Integrated Air Defense Systems Division in a ceremony held in Washington D.C. on November 30. This prestigious award recognized the division's critical contributions as the Department of Defense's executive agent for integrated air defense system threat information.

The National Air Intelligence Center is the nation's leading authority on foreign air, missile and space systems, yet it also holds national-level responsibility as the single DoD source of information in the highly

complex realm of IADS. The products the division produces helps America's warfighters, force modernization organizations and national policy-makers better understand a hostile nation's defenses and how to negate them.

The IADS division leads a team of analysts from the Central Intelligence Agency, Defense Intelligence Agency, National Security Agency, National Imagery and Mapping Agency, Office of Naval Intelligence, Missile and Space Intelligence Center, the Army's National Ground Intelligence Center and the Unified Commands in evaluating the threat from foreign air defense systems. Since it first began in April 1995, this working group excelled to the point that it is the intelligence community's standard of success for teamwork.

The critical nature of accurately analyzing integrate air defenses became especially evident in the 1990s over Iraq, as well as over Serbia in Operation Allied Force and once again over Afghanistan during the on-going Operation Enduring Freedom. Unified Commands and specifically U.S. Air Force fighter, bomber, and transport missions, as well as the U.S. Navy and Marine Corps air forces depend on this essential data for mission success.

The synergy of this team effort within the intelligence community is truly phenomenal. The Central Intelligence Agency recently gave NAIC credit for being THE place to go for integrated air defense system information. NAIC welcomes the opportunity to serve on the cutting edge of our nation's defense.

690th ISS takes home Swindell Award

Swindell Award originated in 1974

By 2nd Lt. Toni Tones
67 IOW/PA
Lackland AFB, Texas

The 690th Intelligence Support Squadron was recently awarded the 2001 CMSgt. James C. Swindell Award to recognize its communications-computer operations as the best in Air Intelligence Agency.

The 690th competed against all other AIA units with telecommunications and/or Critical Communications mission to win the honors for the second consecutive year.

"We have some of the best personnel the Air Force has to offer," said Lt. Col. Robert J. Pelle, commander. "Our people are intelligent, customer focused, and highly motivated. We take pride in knowing they're an important part of the IO mission."

The Swindell recognition program, originated in 1974 and is named after the late CMSgt. James C. Swindell, who is considered to be the most professional communicator to have been assigned to the Air Force Security Service, the predecessor to today's AIA.

The award is based on four areas: complexity of the mission, management of resources, initiatives and innovations used and evidence of

outstanding performance during the award year, which was Sept. 1, 2000 - Aug. 31, 2001.

The squadron is cited for having the broadest area of responsibility of any Air Force intelligence support unit, resolving 8,000 requests across four networks while maintaining a phenomenal 99.99 percent server availability rate.

"ISS has been hard at work improving AIA's and ACC's operational capability," said Pelle. "We understand that information superiority is absolutely necessary to winning wars, and we are determined to do everything we can to improve our networks, strengthen information security and provide timely multimedia support."

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The unit was credited for implementing the AIA commander-directed network server consolidation effort to increase warfighters' capabilities by doubling the storage capacity of intelligence on America's adversaries across two secure networks and increasing server processing power nine-fold.

"We've been very aggressive in making the vision of 'One Air Force-One Network' a reality here at AIA," said Pelle. "We've worked closely with our sister squadron, AIA's operations

director and others to upgrade our operations floor plan that have resulted in great improvements to server processing power and storage capacity."

Known as "silent professionals," the 690th ISS provided secure record communications — without error — to the nation's senior leadership during the USS Cole bombing, Navy EP-3 emergency aircraft landing in China and the recent terrorists activities worldwide.

The unit was also lauded for

installing 45,000 feet of fiber optic and copper cable in-house, which saved \$400,000 in contract costs. This initiative was a critical first step in achieving the AIA commander's goal for IOC-21 or Quickdraw, allowing war planners the ability to access intelligence on common terminals without revealing the intelligence-gathering source.

"We live by our unit motto, 'Preparing for the Future,'" said Pelle. "We'll continue to look ahead to find new ways to support the fight."

Football Frenzy winner travels to Texas

*By SSgt. James Garrett
Air Force Print News
Lackland AFB, Texas*

It is every armchair quarterback's dream — an all-expenses-paid trip with all the extras to a National Football League game.

That dream came true for one Eielson club member.

SrA. Brandon Compeau, Detachment 460, Air Force Technical Applications Center, was one of eight winners Air Force-wide of the first of three Air Force Clubs Football Frenzy Contests for 2001.

The highlight of the trip was VIP treatment at the Dallas Cowboys vs. New York Giants football game Dec. 9 at Texas Stadium in Irving.

Compeau said he and his guest, Staff Sgt. Jason Parks, are regulars at the Eielson Club on Sundays and Mondays watching football.

"Every time we go to the club we fill out the (entry) forms," he explained. He went on to say he didn't expect to win.

But when he did, he was on leave in New York.

"I was on leave," he said. "Betty Wescott, the club manager, telephoned me in New York to tell me I had won."

Like several other winners, the senior airman didn't anticipate the magnitude of what he had won.

"I didn't actually find out the details of what I was doing (on the trip to Texas) until I got back (to Eielson)," he explained. "I had no (expectations) of being pampered quite like we were."

Compeau, and other winners and their guests, not only received roundtrip airfare, but also hotel accommodations, ground transportation and, of course, tickets to the game. Also included in their schedule were game



photo by SSgt. James Garrett

SSgt. Jason Parks, left, and SrA. Brandon Compeau, Detachment 460, Air Force Technical Applications Center, take in the view from the dugout of the ballpark in Arlington, the home of the Texas Rangers major league baseball team. The ballpark was on of many stops for the winners of Air Force Club's Football Frenzy.

activities with the Cowboys on the field, a visit to the Texas Rangers baseball stadium and dinner in the Baseball Legends of the Game Museum. Plus, they got a private tour of Six Flags Over Texas amusement park, concert or rodeo tickets and a reception at the Ripley's Believe It or Not! Palace of Wax.

The Football Frenzy Contest was created by the Air Force Club System seven years ago to boost membership and retain current members. Club members enter by submitting their names to a drawing for one of three trips, including jaunts to the NFL's Super Bowl in New Orleans, La., and the Pro Bowl in Hawaii.

Det. 452 members living interesting times in Korea

Commander talks about past several months

*Maj. Rob Levinson
AFTAC, Detachment 452
Wonju ASN, Korea*

Oct. 12, 2001 was a particularly big night for the Wizards of Wonju. SrA. (now staff sergeant) John Bannister graduated from Airman Leadership School and accepted not only the prestigious John L. Levitow Award, but the Outstanding Academic Achievement Award as well.

The Det 452 delegation, consisting of myself, Maj. Rob Levinson, Det. 452 superintendent; MSgt. Greg Kidd, Det. 452 chief, Maintenance; and TSgt. Rich Marchand, was dwarfed by the larger delegations from units like Kunsan's 8th Fighter Wing or Osan's 51stst. However, while we couldn't compete with them in the volume of our cheers, we more than made up for it in pride.

By the end of the evening everybody was asking, "Where is Wonju?" We are now definitely on the map.

People in this part of the world are familiar with the Chinese blessing or perhaps, curse, "May you live in interesting times."

Well, interesting times would certainly be descriptive of events here in Wonju during the past several months I have been on station as commander.

When I arrived in early June I was dropped literally into the middle of an oil spill. A local farmer with fields adjoining the Camp Long and

Wonju Air Station complex found fuel seeping up from the ground.

Unfortunately this wasn't the black gold or Texas tea of Beverly Hillbillies fame, but rather what appeared to be a combination of JP-8 and diesel fuel, possibly coming from the U.S. facility.

In the ensuing investigation, AFTAC members demonstrated that flexibility is indeed the key to airpower. We all learned about environmental remediation, gas chromatography, underground geological formations, ground water elevation and a host of other esoteric areas of knowledge left out of the tech school training guide.

Eventually, the Army assumed responsibility for the fuel seepage and the matter appears to have been settled.

Fuel issues weren't the only environmental issue the detachment dealt with. In 1999 our Radio Data Link System was installed and we switched from nickel-cadmium to lead-acid batteries. Since then, 20 of these NiCad batteries had remained on top of our 2,000-foot mountain, Maebong.

The batteries were stored in environmentally sound containers, but still they posed a potential hazard. Those of you who are Det 452 alumni can appreciate the difficulty of hauling 70lb batteries, filled with corrosive chemicals, down the slopes of Maebong. Luckily help arrived in October from various quarters. Osan AFB constructed transportation containers for us that could be filled with vermiculite to contain any seepage. Then our brethren in the United States Army provided a UH-60 Blackhawk helicopter to do the heavy

lifting. On the first try the helicopter could not land due to the pad being obstructed by the local flora and fauna.

Our 9S100s were then forced to prove that among their many skills, they were also accomplished lumberjacks. On our second try, the helicopter was able to land without a problem. SSgt. Mike Belew led the crew in packing up the batteries and loading them on the helicopter.

Upon return to Camp Long, SSgt Morgan Young delivered the batteries to the HAZMAT pharmacy at Osan for proper disposal. Operation Duracell had been successfully completed.

Another event, which is prominent on the det's radar screen, is our preparation for the installation of the new Seismic Data Acquisition System. Det. 452 will be the first detachment worldwide to have this system that will support the Comprehensive Test Ban Treaty Organization. Everyone has been hard at work pounding grounding rods, ensuring that the sites are ready for SDAS.

We continue to work closely with our partners from the Korean Institute of Geology and Mining as the SDAS installation approaches. Our monthly meetings offer a frank exchange of views and concerns to ensure that the installation runs smoothly.

We also were invited as guests of honor to the opening ceremonies for KIGAM's new Museum of Geology. A world class educational and research institute with the largest collection of rock core samples in this hemisphere. As the only American representatives in attendance, we were proud to represent our country at this special occasion.

70th IW opens new airmen center

By SSgt. Kristina Brown
70th IW/PA
Fort Meade, Md.

The 70th Intelligence Wing recently celebrated the opening of the First Term Airmen Center at Fort Meade, Md. The FTAC is a program created to help the junior enlisted community, specifically those assigned to their first duty station, adapt to the Air Force and to the local area.

"This program helps young airmen make the smooth transition from technical school students to mission-oriented warriors," Col. Harold J. Beatty, 70th IW commander, said. "It's a win-win situation for all involved, including the airmen, their future supervisors, and the Air Force."

MSgt. Beth McCusker, noncommissioned officer in charge of the FTAC, put her 10 years of experience in teaching professional military education to work in setting up the program. "The center is a two-week program packed with information that addresses the unique needs of first-termers on Fort Meade," McCusker said.

In addition to the inprocessing briefings required for everyone, the FTAC offers guidance in financial matters, nutrition, health and wellness, decision-making, and sexual responsibility. Dress and appearance and Air Force core values taught in

basic training and later reinforced in technical school are also readdressed in this forum to show the relevance in a multi-service and civilian environment.

"Most importantly," McCusker said, "first term airmen are introduced to the mission of the National Security Agency, the role they will play in the mission, and their duty roles in relationship to their Air Force obligations."

According to McCusker, getting the program off-the-ground could not have been such a success without the volunteers who have helped out in every aspect of the process, from designing the course material to acquiring furniture for the center.

Currently, two volunteers assist the program in 60-day increments and perform everything from coordinating details to teaching in the classroom.

McCusker said this could be a great start for anyone contemplating teaching PME in the future.

"Give it a try," she said, "It's so rewarding ... I promise you won't be disappointed." Volunteers should be senior airmen or staff sergeants, recommended by their first sergeant or commander, and should have already completed Airman Leadership School.

There will be an interview process to select each staff member. For more information, contact McCusker at 301-677-0435.

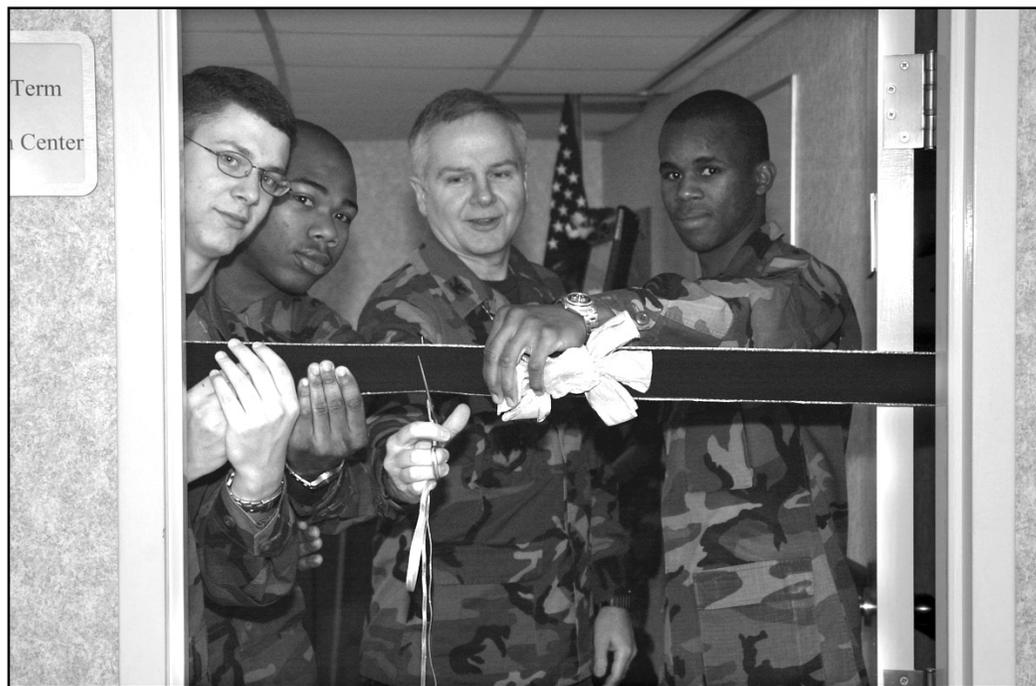


photo by SSgt. Kristina Brown
Col. Lawrence Polkabila, center, 70th Intelligence Wing individual mobilization augmentee, is assisted by (from left, A1Cs Thomas Taylor, Christopher Colston and Jerde Quattlebaum, all students of the new First Term Airmen Center, in cutting the ribbon for the center's official opening.

Genuine love: Challenge conquered with growth

By Chaplain (Lt. Col.) Steven
Torgerson
HQ AIA/HC
Lackland AFB, Texas

"The best thing a dad can do for his children is to love their mother." I don't remember where I first heard these words, but they still ring true.

A Harvard education doesn't compare to peace within the home. Inheriting Microsoft wouldn't offer the enrichment of experiencing parents growing in their love for one another. Love in the home is for a child what Cape Canaveral is for a launch to the moon.

Unfortunately, most of us don't come from such launching pads. Half come from broken homes, and not all unbroken homes have loving parents. Many don't get launched at all, but feel lucky to stumble away. This causes problems that can't be erased with a good education or a great job. It leaves many adults without the knowledge of how healthy homes' work.

Only after marriage do we understand the difficulty of nourishing loving families. In *The Road Less Traveled* M. Scott Peck says, in effect, "Falling in love is nature's trick to propagate the race, because nobody would get married if they knew what it was like."

People don't know they're ill-equipped until they try to "love and cherish 'til death do us part." Then they discover there is a huge difference between "falling in love" and really loving someone. Everyone can "fall in love," several times, in fact. To genuinely love and care for another human being is a challenge conquered only by considerable growth.

The task is daunting, but the rewards are great. Healthy children have a sense of well being not easily shaken by peers. A robust home life is the foundation of a strong society. From shan-

ties in Africa to mansions in Beverly Hills, family disintegration rocks our planet. This is why only maturing adults – people who have learned how to lay aside today's comfort for tomorrow's gain, should embark upon marriage.

How much growth is needed? One way to measure the quantity may be to measure the dysfunction within our childhood home. Certainly, there are other factors, but this gives an idea of one hurdle to be overcome.

When a child doesn't receive the nurture and love they need to reach their full potential they have to cope with their loss — a wonderful mechanism to get us through troubled fortune. Children raised in foster homes, where they are abused, will cope in order to survive until they can get out on their own. So coping is a very good thing. However, the skills learned to survive are often the opposite of the ones we need to nurture a family.

Coping has to do with protection. Love has to do with risk. Some have learned protection skills so well they are totally ill-equipped to love. In that condition they will never learn to nurture families.

A friend told me once, "If this is the way I get treated by my teenagers and wife I've got better things to do with my time." Most fathers have felt similarly discouraged, and had thoughts of getting out so their feelings will be more protected. I've known women who didn't feel appreciated enough by their husband so sought affection from someone else. Many choose divorce as a means of protection. Then during the critical time of separation they try to protect themselves by not being kind to each other. Amazingly, they can see the havoc their hardness is causing and the pain their children suffer, but they can't find a way to risk being kind.

There are brave warriors not strong enough to risk their emotional well being. I've argued with my wife, and while in bed heard a still, small voice say, "Reach out and touch her." This lets her know we've been here before and we've gotten past it. We'll get through this problem too. Such a reasonable small voice.

So much peace found in the tenor of these words, but there is a **big booming voice** that screams, "Not this time! Not on your life! If you give in here everything is lost..." The booming, scared voice demands attention. The still, small voice, if followed, will bring peace to my home. Risking my protective barrier (brave warfare, indeed) for the welfare of my wife pays rich dividends in the health of my family.

We have much to learn. It would be wonderful if relationships were as easy as "falling in love" — we find someone who meets our every need and live happily ever after, but even fairy tales are getting more realistic.

The tough work of love goes against our inclinations. Inclinations expressed well by Simon and Garfunkel in a hit song, "...I'm shielded in my armor. I touch no one and no one touches me. I am rock. I am an island. And a rock feels no pain, and an island never cries..."

Maturing adults know it hurts to grow (I'm talking strictly about emotional hurts — one should always flee physical abuse). It hurts to dismiss things that have kept us safe in the past, even when we can see they aren't serving us well in the present. Few do it. Love is risky.

If the hurt I experience in relationship with my spouse dissolves the barriers of protection that keep me from loving I'm exceedingly blessed. I discover I am becoming more open and less defensive. As I let down my own defenses I'm more alert about ways to protect others.

In addition, the love that sparks between my wife and me will ignite the fuel that launches my children into the world.

Roots run deep

Russia's historical ties link back to Byzantine empire, Ivan III

By Dr. Dennis F. Casey
HQ AIA/HO
Lackland Air Force Base

In contrast to the United States, whose entry into the world of nations came about just over 200 years ago, Russia's historical ties link it to the Byzantine empire and to Ivan III, credited with establishing Muscovy in 1462.

Freeing Muscovy from domination by the Mongols must stand as one of Ivan III's most important accomplishments. This enabled Muscovy to develop as a rather backward early nation-state with many of the governmental organs one would find in Western Europe.

By 1565, Ivan the Terrible, the first Grand Duke of Muscovy to be crowned Tsar, established Russia's first political police. This distant ancestor of today's *Komitet Gosudarstvennoy Bezopasnosti* or KGB was known as the *Oprichnina*.

Its 6,000 members all dressed in black, rode around early Russia carrying on their saddles emblems of a dog's head and a broom. These symbolized their mission to sniff out and then sweep away all incidents of treason.

As would later occur in Stalin's Russia, most of those swept away were only guilty in the minds of Ivan the Terrible and the *Oprichnina* leadership.

Their victims included every sector of society and even entire cities. In 1570 the inhabitants of Novgorod perished during an orgy of sadism lasting almost five weeks. After a seven-year reign of boundless terror,

the organization was abolished in 1572. Some four centuries later Joseph Stalin would praise the *Oprichnina* for what he felt was the progressive role they played in centralizing state power and reducing the power of the aristocracy.

Thankfully decades would pass before another such police organization would appear. Regrettably, a precedent had been established which placed significant value in such organizations.

Near the end of the seventeenth century, Peter the Great quietly created his *Preobrazhensky Prikaz*. Like the *Oprichnina*, the *Preobrazhensky Prikaz* foreshadowed the climate and fear of denunciation that would come to characterize the domestic environment of Stalin's Russia.

Those victimized by the organization included nobles and serfs alike who could be dispatched for a variety of crimes ranging from treason to public intoxication. While Peter the Great acquired the reputation of being the modernizer of the Russian state who developed St. Petersburg, now Leningrad, he also ruled with an often repressive and cruel authority. His *Preobrazhensky Prikaz* did not survive his reign.

Following Peter the Great's death, political repression at the hands of the state had become an accepted governmental practice. For nearly a hundred years it would be carried out without the presence of an organization specifically set up for that purpose.

In December 1825, a revolution in Russia promised to replace the Tsar and create a new constitutional

monarchy or a republic wherein there would no longer be serfdom. In 1826 Tsar Nicholas I established the Third Section of his Imperial Chancellery as his political police.

The Tsar and Count Aleksandr Benckendorff, the new head of the political police, took extraordinary measures to distance themselves from the grotesque reputations of the *Oprichnina* and the *Preobrazhensky Prikaz*.

Following the Tsar's guidance, Benckendorff saw his organization as the moral physician of the nation. This aside, the Third Section concentrated on political dissent in all of its forms. Benckendorff's Third Section employed a Corps of Gendarmes, as they were called, to safeguard state security.

Several thousand strong and known for their blue tunics and white gloves, the Gendarmes did not manifestly become modern versions of their predecessors. Indeed, of the 290,000 people sentenced to Siberian exile or hard labor between 1823 and 1861, only five percent were found guilty of political offenses and many of these were not Russian dissidents but rather Polish patriots opposed to Tsarist rule. Even while Western Europe was struggling with revolutions in 1848, Russia remained calm resulting in substantial credit going to the Third Section for its effectiveness.

The glow of praise from the Tsar and favorable commentary from the court did not long endure. The failure of reform movements in the 1870s turned many Russian idealists to terrorism. A small core of terrorists calling themselves the Executive

Committee of the People's Will unleashed a wave of bombings and assassinations between 1878 and 1881 that brought the Tsar's government close to panic.

The inadequacies of the Third Section to deal with the terrorism quickly brought attention to the need again for a change. This feeling intensified when General Mezentsov, the chief of the gendarmes, was stabbed to death on a street in St. Petersburg.

After several assassination attempts on the Tsar, the Third Section was abolished in 1880.

A new Department of Police, so named in 1883, replaced the Third Section. It quickly received responsibility for all aspects of state security. Political crime fell under a special department, *Osobyi Otdel*, within Police Headquarters.

A regional network of Security Sections called *Okhrannoye Otdelenie* first appeared in 1881. Collectively the new system became known as the *Okhrana*. On its creation it was given the authority to search, to imprison and to exile on its own authority. In other words it operated outside the bounds of law and was, indeed, omnipotent.

Even with this range of authority, its brutality would not even come close to the excesses of Stalin's regime. In 1901, only 180 of the over 4,113 Russians in internal exile for political crime were serving hard labor sentences.

The real thrust of *Okhrana* efforts fell into two camps. Official encouragement of anti-Semitism through pogroms and multiple forms of discrimination to include deportation were supported and even sponsored by the organization. *Okhrana* employees also endeavored through its Foreign Agency, the *Zagranichnaya Agentura*, to carry out extensive surveillance operations against Russian émigrés.

Working out of the Russian Embassy in Paris, *Okhrana* agents,

operating undercover, scoured Western Europe in search of possible future revolutionaries that might threaten the Russian regime. To help it in its surveillance efforts, the organization employed domestic policemen.

Cooperation between French, Swiss, Italian, German, and British police was not unusual as all feared possible Russian terrorists who were thought to fill the ranks of the Russian émigrés. Such cooperation continued until the first months of World War I.

Perhaps the greatest contribution of the *Okhrana* to the development of Tsarist foreign policy was its foundational role in the development of signals intelligence or SIGINT. For decades, the Tsarist government had carefully made an art of intercepting and whenever possible decrypting other governments' communications. In Western Europe, activities by *cabinets noirs* or "black chambers" at different times had attracted immense unfavorable public attention often leading to their dissolution.

In Russia, SIGINT developed undisturbed by legislative protests and public outcries. From St. Petersburg to Kiev, the *Okhrana* placed black chambers in post offices. The opening of letters occasionally provided very useful information, as many Russian citizens would learn. The black chambers also read diplomatic correspondence generated by the foreign embassies in Moscow.

The *Okhrana* became the first modern intelligence service to make one of its chief priorities the theft of embassy codes and ciphers. In 1906 the loss of sensitive papers from the British Embassy in Moscow became a matter of elevated concern when even efforts to improve security did not slow down the losses.

This success set an important precedent for the KGB. In later years it would commit substantial resources in this area. The remarkable success of the *Okhrana* in signals intelligence would only come to a close with the opening of World War I.

The Okhrana became the first modern intelligence service to make one of its chief priorities the theft of embassy codes and ciphers. In 1906 the loss of sensitive papers from the British Embassy in Moscow became a matter of elevated concern when even efforts to improve security did not slow down the losses.

Although Russia's foreign intelligence collection system was diffuse and by more modern standards poorly composed, it, nevertheless, engaged in a wide-ranging collection effort.

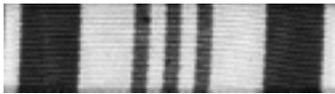
It led the world in SIGINT and in the use of espionage to assist its code breakers. Additionally, extensive and detailed *Okhrana* records virtually dissected every organ within the Bolshevik Party.

These records today form a significant base of understanding how the party rose to power and then consolidated its control over Russia. The *Okhrana* survived until March 12, 1917, when an enraged crowd broke into its headquarters in Moscow and burned the extensive archive.

In the aftermath of the revolution, many hopefuls felt Russia would never again need political police.

This feeling notwithstanding, just months later in December 1917, the immediate ancestor of the KGB was discovered waiting in the wings.

Decorations



*Defense Meritorious
Service Medal*

324th IS

MSgt. Santiago, Leonard
TSgt. Stiggle, Jeffrey



Meritorious Service Medal
373rd SPTS

MSgt. Allen, William

324th IS

MSgt. Howell, Brian



Aerial Achievement Medal
381st IS

MSgt. Flynn, Pat

381st IS

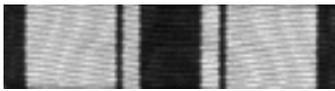
TSgt. Dale Cawthon



*Joint Service
Commendation Medal*

324th IS

TSgt. Boatwright, Alrone
SSgt. Collazo, Shawn
SSgt. Donahue, Daniel
SSgt. McCormack, Kimberly
SSgt. More, Ernest
TSgt. Ruth Richard



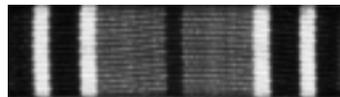
*Air Force
Commendation Medal*

381st IS

SSgt. Peterson, Jeff

31st IS

SSgt. Thompson, Tammie



*Joint Service
Achievement Medal*

381st IS

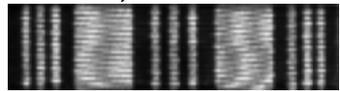
SrA. Smith, Cory

324th IS

SMSgt. Doiron, David
SSgt. Enokawa, Shawn
SrA. Keeter, Christina
SSgt. Martin, Jennifer
SrA. Moore, Thomas
SSgt. Simon, Brian
SSgt. TerBush, John
SSgt. Wellman, Michell

381st IS

TSgt. Cook, Craig
TSgt. Generous, Brad
SrA. Nall, Flora



*Air Force
Achievement Medal*

381st IS

SrA. Crossett, Frank
TSgt. Raines, Lloyd
SrA. Sanchez, Crystal
SrA. Southall, Chris
SrA. Watkins, Nina
MSgt. Zempel, Todd

91st IS

Capt. Dillard, John
Capt. Miller, William

694th SPTS

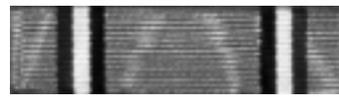
SMSgt. Thomas, Robert

324th IS

MSgt. Heimann, Roger
1st Lt. Wolff, Marie

381st IS

SrA. Bittinger, Steven
SrA. Jacob, Jonathan
SrA. Smith, Darrius
SrA. Striplin, Nathaniel



*Air Force
Good Conduct Medal*

324th IS

SrA. Aponte, Yesenia
SrA. Banks, Raymond
SrA. Beaumont, Timothy
SrA. Branca, Tiffany
SrA. Chan, Michael
SrA. Clark, Tanya
SrA. Creagh, David
SrA. Daughtry, Allison
SrA. Decataldo, John
SrA. Doran, Nathaniel
SrA. Geise, Nolan
SrA. Hansis, Bethany
SrA. Lewis, Geoffrey
SrA. Mathis, Karmisha
SrA. Parker, Myrrh
SrA. Peppin, Arthur
SrA. Phillips, Elizabeth
SrA. Royster, Joseph

Quarterly Awards

23rd IOS Airman

A1C Nathan Sullivan

23rd IOS NCO

SSgt. David Allen

23rd IOS SNCO

MSgt. Stephen Bozarth

23rd IOS CGO

Capt. Christopher Fogle

373rd IG Airman

SrA. Laura Nicholson
301st IS

373rd IG NCO

SSgt. Glenn Anderton
373rd IG Staff

373rd IG SNCO

MSgt. Stephen Holland
301st IS

373rd IG CGO

2nd Lt. Erinrose Velthuis
301st IS

373rd IG Jr. Technician

SrA. Alexander Rooke
301st IS

373rd IG Sr. Technician

SSgt. Jason Trepanier
373rd SPTS

301st IS Airman

SrA. Laura Nicholson

301st IS NCO

TSgt. Thomas Watkins

301st IS SNCO

MSgt. Stephen Holland

301st IS CGO

2nd Lt. Erinrose Velthuis

301st IS Jr. Technician

TSgt. Jeffery Walker

373rd SPTS Airman

SrA. Gary Redpath

373rd SPTS NCO

TSgt. Joselito Tolentino

373rd SPTS SNCO

MSgt. Donna Lopez

373rd SPTS CGO

Capt. Stacy Nelson

373rd SPTS Jr. Technician

SrA. Gary Redpath

373rd SPTS Sr. Technician

SSgt. Jason Trepanier

373rd IG Staff NCO

SSgt. Glenn Anderton

373rd IG Staff CGO

Capt. Melissa Moon-Brown

31st IS Airman

SrA. Stephanie Mutti

31st IS NCO

TSgt. Daniel Tilsner

31st IS SNCO
MSgt. Victor Cortes

31st IS CGO
2nd Lt. Nishawn Smagh

324th IS Airman
A1C Mariah Armga

324th IS Airman Leader
SrA. Shamika Pool

324th IS NCO
SSgt. Katie Worthen

324th IS NCO Leader
SSgt. Julie Hernandez

324th IS SNCO
MSgt. Mark Webster

324th IS SNCO Leader
MSgt. Jeff Stacy

324th IS Support Technician
SSgt. Amy LeFevre

324th IS Jr. Technician
SrA. Amanda Icard

324th IS Sr. Technician
TSgt. James Duclos

324th IS Volunteer
SSgt. April Simpson

67th IOG Jr. Tech &
67th IWF Jr. Tech
SrA. Rich Mier

67th IWF Sr. Tech
TSgt. John Mack

67th IWF Airman
SrA. Josh Spicka

67th IWF NCO
SSgt. Rich Browne

Annual Awards
23rd IOS Amn
SrA. Gary Smith

23rd IOS NCO
SSgt. Davis Allen

23rd IOS CGO
Capt. Zachariah Patrick

31st IS Airman
SrA. Aaron Edgington

31st IS NCO
TSgt. Jennifer Fernandez

31st IS SNCO
MSgt. Franklin Ussery

31st IS CGO
2nd Lt. Michael Paluba

324th IS Airman
SSgt. Michele Church

324th IS Airman Leader
SrA. Jaclynn Gaddis

324th IS NCO
TSgt. Rhonda Miller

324th IS NCO Leader
SSgt. Charlet Ladd

324th IS SNCO
SMSgt. Douglas Meyers

324th IS SNCO Leader
MSgt. John Lorman

324th IS Jr. Technician
SrA. Amanda Icard

324th IS Sr. Technician
TSgt. James Brin

324th IS Volunteer
TSgt. Barbara McGuire

324th IS Support Technician
SSgt. Rachel Bush

67th IWF Jr. Tech
SrA. Rich Mier

67th IWF NCO
SSgt. Frank Kuwanoe

67th IWF SNCO
MSgt. Kevin Cook

Monthly Awards
Scott AFB Chief's Group
Achiever Award
MSgt. Pat Moore
67th IWF

Education
NCO Academy graduates
373rd SPTS
TSgt. Issac Morrow

373rd IG Staff
TSgt. Kenneth Battle

301st IS
TSgt. Riley Skanes, Jr.

Airman Leadership
School graduates
301st IS
SrA. Renard Anderson
SrA. Larry L. Baker, Jr
SrA. Frances S. Ball
SrA. Amanda J. Gray
SrA. Linda D. Neal
SrA. Mitchell R. Overton

374rd SPTS
SrA. Marty K. Pallone

93rd IS
SrA. Nikodem Tokarchik
John Levitow Award

93rd IS
SrA. William Ford
Distinguished graduate

23rd IOS
SrA. Sarah Nelson
Distinguished graduate

93rd IS
SrA. Nicholas Urdiales
Distinguished graduate

31st IS
SrA. Stephanie Mutti
John Levitow Award

31st IS
SrA. Stephanie Mutti
Academic Achievement Award

31st IS
SrA. Aaron Edgington
Distinguished Graduate

31st IS
SrA. Christopher Bennesh
Distinguished Graduate

Maxwell AFB Senior NCO
Academy
31st IS
MSgt. Talib Shareef
Distinguished Graduate

31st IS
SMSgt. Glenn Spencer
Distinguished Graduate